TOWN OF CHESHIRE

80 CHURCH STREET | CHESHIRE, MASSACHUSETTS 01225
PHONE (413) 743-1690 | FAX (413) 743-0389

WWW.CHESHIRE-MA.GOV

OFFICE OF THE BOARD OF SELECTMEN

Board of Selectmen & Finance Committee

Meeting Minutes – May 5, 2022

Pursuant to a notice duly filed with the Town Clerk, a joint meeting of the Board of Selectmen and Finance Committee was held in person at 191 Church St (Cheshire Elementary School) on Thursday May 7, 2022, at 6:30 PM.

Board of Selectmen Members Present:	Michelle Francesconi - Chair Jason Levesque, Clerk Ray Killeen Shawn McGrath Ron Deangelis
Finance Committee Members Present:	John Tremblay – Chair Michael Biagini Heather Emerson Lenwood "Woody" Vaspra Denise Gregoire
Finance Committee Members Absent:	Kathy Levesque
Hoosac Valley Regional School District:	Aaron Dean – Superintendent Michael Mucci – Chair (Adams) Regina Hill (Adams) Bethany DeMarco – Vice Chair (Cheshire) Michael Henault (Cheshire) Adam Emerson (Cheshire)

Others Present: Jennifer Morse, Town Administrator; Liseann Karandisecky; Corey McGrath; Peter Traub; Mark Biagini; Robert Navin, Highway Superintendent.

Michelle Francesconi called the meeting of the Board of Selectmen to order at 6:31 p.m.
John Tremblay called the meeting of the Finance Committee to order at 6:31 p.m.
Michael Mucci called the meeting of the Hoosac Valley Regional School District to order at 6:31 p.m.

Joint Meeting with Hoosac Valley Regional School District

M. Francesconi opened the meeting thanking the school district for providing a more detailed budget stating that the board would like to have a greater understanding of the process as the school budget is a large portion of the town budget. Further she stated that there needs to be a good collaboration between the school and towns and better transparency across the board.

J. Tremblay inquired on how wage increases are calculated and how results are measured as the Finance Committee is putting a sincere effort into understanding the budget to be able to support and justify at annual town meeting. The Superintendent explained the union contracts and the matrix involved explaining that positions come and go due to grant funding and that they are trying to reflect the core positions in the budget before the grants expire.

Discussion on the average teaching salary being closer to $58,000 not the number presented by DESE which includes administrative salaries, this correction will be noted by DESE next year. M. Henault shared that the per pupil spending of $15,000 and that student results from MCAS and graduation rates as well as interim benchmark testing in ELA and Math should be shared in the community as positives, the school district and town agreed that they only seem to get negative press.

J. Levesque asked if there could be a potential cost savings by sharing administrative staff between middle/high school. A. Dean explained that they work on different schedules however they will be looking at other models such as Smith Academy in Hatfield which is a 7-12 school and has similar enrollment.

Questions pertaining to the lines in the budget were addressed, also discussed was the OPEB liability.

The school committee was thanked for attending the meeting and the work they do. The school committee echoed the sentiment and asked the town to support the FY23 budget.

FY23 Budget Discussion

Robert Navin explained that the Town will be receiving $146,000 in WRAP (Winter Road Assistance Program) funds. WRAP funds cannot be used to purchase equipment however Chapter 90 funds can be used to purchase a backhoe with approval of the Board of Selectmen. He further explained that he would not consider using Chapter 90 funds if the WRAP funds did not become available. He plans on rubberized chip sealing for Ingalls Road with the WRAP funds and has Chapter 90 funds earmarked for Depot Street resurfacing in conjunction with the water project. There was discussion regarding the rubberized chip sealing versus milling and paving. M. Biagini asked when the new backhoe would arrive, this is expected to be here in no more than 10 months from the order date. M. Francesconi is worried about putting money for roads into equipment due to the number of complaints from residents about the roads. J. Morse reminded the group that Engine 3 is still begin repaired and is twenty years old, due for replacement in the next year or two and should be replaced due to the unforeseen mechanical issues, she estimated that a new engine would cost approximately $650,000 and it would be good to earmark money from Free Cash to Capital Stabilization to avoid such a large debt exclusion in the future. The Superintendent was asked to get all the information and prices and bring it to the board for approval including a lease to own option.

R. Deangelis asked if the Town Buildings lines should be moved to the appropriate department to get a clear picture of what is being spent, he also mentioned the MS4 – Stormwater Bylaw and that it may have an impact on the Transfer Station design being done by the engineers. J. Morse will forward the bylaw to the Board of Health.

Financial Policy Review Process
J. Morse asked the group to consider how they would like to review the Draft Financial Policies. It was decided that they will hold a joint meeting with adoption prior to July 1st.

Minutes
Finance Committee: A motion was made by J. Tremblay and seconded by W. Vaspra to accept the minutes of April 26, 2022, as amended.
Roll Call Vote: J. Tremblay – Yes, D. Gregoire – Yes, W. Vaspra – Yes, H. Emerson – Yes, M. Biagini – Yes
Motin Carries: 5-0

Board of Selectmen: A motion was made by M. Francesconi and seconded by S. McGrath to accept the minutes of April 21, 2022, and April 26, 2022, as amended.
Roll Call Vote: R. Deangelis – Abstain, S. McGrath- Yes, J. Levesque -Yes, R. Killeen – Yes, M. Francesconi- Yes
Motion Carries: 4-0-1

J. Tremblay inquired if the Board of Selectmen would be appointed an ARPA committee? This will be added to a future agenda.

Finance Committee Adjournment
Finance Committee: *A motion was made by M. Biagini and seconded by W. Vaspra to adjourn at* _____
Roll Call Vote: J. Tremblay – Yes, D. Gregoire – Yes, W. Vaspra – Yes, H. Emerson – Yes, M. Biagini – Yes
Motin Carries: 5-0

Board of Selectmen Business
Cheshire Rod and Gun Club One Day Liquor Licenses: A motion was made by M. Francesconi and seconded by S. McGrath to approve the one-day liquor licenses for May 7, 2022; May 14, 2022, May 21, 2022, and May 28, 2022.
Roll Call Vote:

Announcements from Board Members
J. Levesque welcomed board member R. Deangelis back to the board.

R. Deangelis attended the Stafford Green site visit by the Planning Board on Wednesday evening. He felt like the Fire Chief needed to go back to look at the driveway, he further stated that the special conditions are not being met and that the cease & desist should not have been lifted. S. McGrath wanted the Planning Board to address the raised beds and tree plantings further stating that the Building Commissioner/Zoning Enforcement Officer should be taking direction from the Planning Board since they set the conditions. P. Traub stated that he would get in touch with the Building Commissioner.

S. McGrath notes that the town should be tracking all expenses for Stafford Green including time spent by the boards/committees/ inspector/ fire and police departments.

M. Francesconi thanked Mark Biagini for the work he did with the Town Clerk to find the town meeting votes. There will be a future meeting between town and the lake residents in the future.

Public Comment
Mark Biagini reminded the board that there was a survey done of all the roads and what was under each surface.

Board of Selectmen Adjournment*: A motion was made M. Francesconi and seconded by R. Deangelis to adjourn the meeting at 9:18 p.m.*
Roll Call Vote: R. Killeen – Yes, Mark Biagini – Yes, M. Francesconi – Yes, S. McGrath- Yes, J. Levesque
Motion Carries: 5-0

Respectfully Submitted,
Jennifer Morse
Town Administrator
May 10, 2022

Document List

1. Agenda – May 5, 2022
2. ARPA Investments by Community
3. MassDOT letter regarding WRAP funds
4. Draft Minutes – April 21, 2022
5. Draft Minutes – April 26, 2022
6. Cheshire Rod and Gun Club Liquor Licenses

Approved:
Board of Selectmen – May 17, 2022
Finance Committee – May 17, 2022

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OFFICE OF THE BOARD OF SELECTMEN

Board of Selectmen & Finance Committee

Meeting Agenda – May 5, 2022
6:30 PM

Cheshire Elementary School – Green Room

1. *Open Meeting – Introductions – Pledge of Allegiance*
2. *Meeting with the Hoosac Valley Regional School District School Committee regarding the FY23 Budget*
3. *FY23 Budget Discussion*
4. *Financial Policy Review Process*
5. *WRAP Funds ($146,825.73), House Bill 4720 (Act investing in future opportunities for resiliency, workforce and revitalized downtowns) Two Projects – Route 116 and Water Project ($949,829)*
6. *Minutes – April 19, 2022 and April 26, 2022*
7. *Board of Selectmen Business*
   a. *Cheshire Rod & Gun Club One Day Liquor Licenses.*
8. *Announcements from Board Members*
9. *Public Comment*
10. *Any other business not reasonably anticipated 48 hours prior to the meeting.*

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Submitted and posted by: Jennifer Morse – Town Administrator 5/3/22 @ 12:30 p.m.

POSTED IN ACCORDANCE WITH THE PROVISIONS OF MGL 30A §§18-25.

ARPA 2.0 Proposed Initiatives				
	Program or Project	***Account***	***Description***	***Amt***
133	Downtown Recovery Grants	Downtown Recovery Grants		595,350
134	Redevelopment of 440 Broadway, Chelsea, MA	Site Readiness Evaluation Projects		550,000
	Total: Chelsea			**3,065,350**
	Location: Cheshire			
135	Resurfacing and Safety Upgrades to Route 116	Rural Development Grants	Resurfacing and Safety Upgrades to Route 116	549,829
136	Arnold Court to East View Drive Main Waterline Replacement and Pumping Station Removal	Rural Development Grants	Arnold Court to East View Drive Main Waterline Replacement and Pumping Station Removal	400,000
	Total: Cheshire			**949,829**
	Location: Chester			
137	Downtown Recovery Grants	Downtown Recovery Grants		250,000
	Total: Chester			**250,000**
	Location: Chesterfield			
138	Downtown Recovery Grants	Downtown Recovery Grants		250,000
	Total: Chesterfield			**250,000**
	Location: Chicopee			
139	Combined Sewer Overflow Project - Chicopee	Water and Sewer Projects	CSO improvements	12,000,000
140	Abbey Brook Restoration	Coastal Infrastructure Projects	Dam removal and culvert replacement for ecological and community resiliency.	2,500,000
141	Downtown Recovery Grants	Downtown Recovery Grants		826,890
142	Former Chicopee Library Revitalization	Underutilized Property Program Projects		225,000
143	The Food Bank of Western Massachusetts: New Distribution Center & Headquarters	MassWorks		162,200
	Total: Chicopee			**15,714,090**
	Location: Chilmark			
144	Mill Brook Headwaters Restoration	Coastal Infrastructure Projects	Culvert replacement to restore ecological processes and ensure community resiliency	250,000
	Total: Chilmark			**250,000**
	Location: Clarksburg			
145	Downtown Recovery Grants	Downtown Recovery Grants		250,000

Charles D. Baker, Governor
Karyn E. Polito, Lieutenant Governor
Jamey Tesler, Secretary & CEO

massDOT
Massachusetts Department of Transportation

April 28, 2022

Edmund John
Town Administrator
84 Church Street
Cheshire, MA 01225

Dear Edmund John:

We are happy to announce $100,000,000 in statewide funding for the Winter Recovery Assistance Program, also known as WRAP. WRAP provides supplemental funding to cities and towns for improvements to their transportation networks in response to this past winter's harsh weather. Program funding is allocated using a formula based on a municipality's share of local roadway mileage. Cheshire's WRAP funding apportionment is $146,825.73 based on its locally owned mileage of 44.026131300000003.

WRAP is a reimbursement-based program, and municipalities must enter into an agreement with MassDOT before incurring any costs. Funding must be spent on eligible expenses in order to be reimbursed by MassDOT, and municipalities must submit online project reports with each reimbursement request. Please only begin WRAP work after receiving a Notice to Proceed from MassDOT. To initiate the contracting process, email WRAPReporting@dot.state.ma.us with the contact information (including email address) of your municipality's authorized signatory. The spending deadline for WRAP funding is **June 30, 2023**.

Additional program details including contracting, eligible costs, project reporting, and key deadlines are available online at www.mass.gov/winter-recovery-assistance-program-wrap. Thank you for your commitment to improving the Commonwealth's transportation infrastructure.

Sincerely,

Charles D. Baker
Governor

Karyn E. Polito
Lieutenant Governor

Ten Park Plaza, Suite 4160, Boston, MA 02116
Tel: 857-368-4636, TTY: 857-368-0655
www.mass.gov/massdot

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OFFICE OF THE BOARD OF SELECTMEN

Board of Selectmen & Finance Committee

Meeting Minutes – April 21, 2022

Pursuant to a notice duly filed with the Town Clerk, a joint meeting of the Board of Selectmen and Finance Committee was held in person at 191 Church St (Cheshire Elementary School) on Thursday April 21, 2022, at 6:30 PM.

Board of Selectmen Members Present:	Michelle Francesconi - Chair Jason Levesque, Clerk Mark Biagini Ray Killeen (arrived at 7 p.m.) Shawn McGrath
Finance Committee Members Present:	John Tremblay – Chair Michael Biagini Heather Emerson
Finance Committee Members Absent:	Kathy Levesque Lenwood "Woody" Vaspra Denise Gregoire

Others Present: Jennifer Morse, Town Administrator; I Berkshires

Michelle Francesconi called the meeting of the Board of Selectmen to order at 6:45 p.m.
The Finance Committee did not have a quorum.

Line by Line Budget Discussion

- Free Cash - There was discussion about the goal of free cash used to stay under the tax levy, members agreed a good target is $150,000. Discussion on the amount of free cash and percentage of reserves to be maintained resulted in no agreed amount.
- MS4 Mandates/Board of Selectmen budget discussion and whether to use free cash or ARPA funds for the ongoing project. Discussion on it being a reoccurring cost for the unforeseeable future, no decision made.
- OPEB – There was discussion regarding the town liability to OPEB and the need to fund, there was discussion on the study and how often it should be completed, no decision however discussion on every

three years due to changing employees. J. Morse advised the board that the Financial Advisor had suggested a line-item transfer from unspent Health Insurance funds at the end of the fiscal year to build the OPEB account. J. Tremblay mentioned that the town should take under advisement a Medicare add-on option.

- Town Audit – There was debate on the yearly audit which is a recommendation of the financial policies resulted in a decision to complete audits yearly at this time.
- Proposition 2 ½ Override - There was discussion that this is off the table this year with economy in the state it is in.
- Recycling Account - Michael Biagini noted that only one third of the funds have been used to date. There was discussion about purchasing waste compactor due to the condition of the current one with appropriated funds and reducing the line to $35,000. J. Morse to inquire with the Board of Health on how many tons/hauls per year are happening and the tonnage in each compactor.
- Highway Budget - Discussion on a step program for Highway Workers and elimination of the proposed foreman and mechanic positions.
- Library - Discussion on increase by 2 ½ percent for the library to maintain their grant, a decision regarding the administrative functions of the library will be made by the trustees in early May having been given two options moving forward.
- School District - The Board of Selectmen noted that they have requested that the HVRSD review the budget and return to the town with a 3% increase.
- Town Meeting/Election bylaw change - There was discussion regarding the Town Meeting being so late in June after the election. J. Morse will follow up regarding the possibility of a bylaw change.
- Capital Projects - Discussion on the Backhoe and the need for more information including used equipment prices, more than one new equipment quote, a quote to repair and any possible military surplus options.
- The minutes of April 12, 2022, and March 29, 2022; tabled to the next meeting.

Board of Selectmen Adjournment: *A motion was made by M. Biagini and seconded by J. Levesque to adjourn the meeting at 9:10 p.m.*
Roll Call Vote: M. Francesconi – Yes, J. Levesque- Yes, M. Biagini – Yes, S. McGrath – Yes, R. Killeen - Yes
Motion Carries-5-0

Respectfully Submitted,
Jennifer Morse
Town Administrator
April 24, 2022

Approved:
Board of Selectmen –
Finance Committee –

TOWN OF CHESHIRE

80 CHURCH STREET | CHESHIRE, MASSACHUSETTS 01225
PHONE (413) 743-1690 | FAX (413) 743-0389

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OFFICE OF THE BOARD OF SELECTMEN

Board of Selectmen & Finance Committee

Meeting Minutes – April 26, 2022

Pursuant to a notice duly filed with the Town Clerk, a joint meeting of the Board of Selectmen and Finance Committee was held in person at 191 Church St (Cheshire Elementary School) on Tuesday April 26, 2022, at 6:30 PM.

Board of Selectmen Members Present:
Michelle Francesconi - Chair
Jason Levesque, Clerk
Mark Biagini
Ray Killeen
Shawn McGrath

Finance Committee Members Present:
John Tremblay – Chair
Michael Biagini
Heather Emerson
Kathy Levesque
Lenwood "Woody" Vaspra

Finance Committee Members Absent: Denise Gregoire

Others Present: Jennifer Morse, Town Administrator; I Berkshires; Liseann Karandisecky; Corey McGrath; Peter Traub; Richard Keyes; Barbara Bak, Jim Bak.

Michelle Francesconi called the meeting of the Board of Selectmen to order at 6:30 p.m.
John Tremblay called the meeting of the Finance Committee to order at 6:30 p.m.

Public Comment

Richard Keyes, Barbara Bak, and Jim Bak were present to discuss the maintenance of the Lake Roads specifically Shadowland Cove. M. Francesconi noted that the Highway Department had filled in a lot of the larger potholes that day and that she and member S. McGrath had been down the week prior to see the situation firsthand. The board recognizes that more needs to be done and further conversations need to take place between the town and the residents. Peter Traub mentioned that a town meeting vote had been taken regarding the lake roads this information will be researched. R. Killeen reminded those present that the Grader was purchased mainly to

maintain the lake roads. Barbara Bak stated that the current condition of the roads is dangerous and hoped that the highway department would return soon.

Line by Line Budget Discussion

MS4- Compliance Project - After discussion it was agreed that this project should be taken from Free Cash

OPEB Study – It was agreed to complete a study every three years and fund the current $6,300 project over three fiscal years at $2,200 per year.

OPEB Funding – J. Tremblay considers this a high priority, D. Gregoire felt that the town was moving in a good direction. At the end of the budget process this line will be reviewed again.

Police Chief Salary - Discussion regarding the salary amount and comparing to other local towns. Michael Biagini said it was like comparing apples to oranges. J. Tremblay felt that comparisons should not be made with communities that have larger tax rates.

Fire Department – Discussion on looking at a stipend or on call pay for fire fighters due to the low volunteer numbers. J. Morse shared that she would work with the Fire Chief to determine what other communities are offering in hopes of retaining and recruiting new members.

Compactor - There was discussion about hauling and overall savings to the town by purchasing a paper compactor. The group would like to have more clarification from the Board of Health regarding the current waste compactor and additional costs that would be incurred.

Cemetery - J. Morse and M. Francesconi confirmed with the Cemetery Superintendent and Commissioners that they would only be hiring three laborers for the summer. There was discussion regarding unemployment costs and that the cemetery laborers are not seasonal employees since they work more than 20 weeks per year.

Water Department - Discussion on the master plan and the requirements of the department regarding staffing. The Board of Selectmen will be meeting with the Water Department at a future meeting.

Hoosac Valley Regional School District - M. Francesconi thanked J. Morse for obtaining the more detailed budget from the school district.

Capital – Backhoe – Discussion regarding purchasing new versus used resulted in the request to have the Highway Superintendent attend a future meeting for further discussion.

Minutes

Finance Committee – *A motion was made by J. Tremblay and seconded by D. Gregoire to accept the meeting minutes of March 29, 2022, and April 12, 2022, as amended.*

Roll Call Vote: J. Tremblay – Yes, Michael Biagini – Yes, K. Levesque – Yes, H. Emerson – Yes, L. Vaspra – Yes
Motion Carries: 5-0

Board of Selectmen – *A motion was made by M. Francesconi and seconded by Mark Biagini to accept the meeting minutes of March 29, 2022, and April 12, 2022, as amended.*

Roll Call Vote: R. Killeen – Yes, Mark Biagini – Yes, M. Francesconi – Yes, S. McGrath- Yes, J. Levesque
Motion Carries: 5-0

Finance Committee Adjournment: A motion was made by Michael Biagini and seconded by H. Emerson to adjourn the meeting at 8:51 p.m.

Roll Call Vote: J. Tremblay – Yes, Michael Biagini – Yes, K. Levesque – Yes, H. Emerson – Yes, L. Vaspra – Yes
Motion Carries: 5-0

Board of Selectmen Adjournment*: A motion was made by Mark Biagini and seconded by J. Levesque to adjourn the meeting at 8:51 p.m.*
Roll Call Vote: R. Killeen – Yes, Mark Biagini – Yes, M. Francesconi – Yes, S. McGrath- Yes, J. Levesque
Motion Carries: 5-0

Respectfully Submitted,
Jennifer Morse
Town Administrator
May 3, 2022

Approved:
Board of Selectmen –
Finance Committee –

NOTICE OF APPROVAL OF ONE DAY LIQUOR LICENSE

The Local Licensing authorities of the within named city or town have approved, pursuant to the provisions of Chapter 138 Section 14, issuance of a Special License as described herein:

City/Town:	**Cheshire, MA**
Date of Local Authority Approval:	May 5, 2022
Name of Licensee:	Cheshire Rod & Gun Club
Address of Licensee:	Curran Road
Effective Date or Dates of License:	May 7, 2022
Authorized Hours of Sale:	1 p.m. – 11 p.m.
Description of the Licensed Premises:	Cheshire Rod & Gun Club Hall
License is for Sale of:	All Alcoholic Beverages

All Alcoholic Beverages: ☒
Wines & Malt Beverages Only: ☐
Wines Only: ☐
Malt Beverages Only: ☐

The Licensed Activity or Enterprise is:

For Profit ☐
Non Profit ☒

Restrictions attached to the license by the Local Authority: None

THE LOCAL LICENSING AUTHORITIES

BY:

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Cheshire Board of Selectmen

NOTICE OF APPROVAL OF ONE DAY LIQUOR LICENSE

The Local Licensing authorities of the within named city or town have approved, pursuant to the provisions of Chapter 138 Section 14, issuance of a Special License as described herein:

City/Town:	**Cheshire, MA**
Date of Local Authority Approval:	May 5, 2022
Name of Licensee:	Cheshire Rod & Gun Club
Address of Licensee:	Curran Road
Effective Date or Dates of License:	May 14, 2022
Authorized Hours of Sale:	1 p.m. – 11 p.m.
Description of the Licensed Premises:	Cheshire Rod & Gun Club Hall
License is for Sale of:	All Alcoholic Beverages

All Alcoholic Beverages: ☒
Wines & Malt Beverages Only: ☐
Wines Only: ☐
Malt Beverages Only: ☐

The Licensed Activity or Enterprise is:

For Profit ☐
Non Profit ☒

Restrictions attached to the license by the Local Authority: None

THE LOCAL LICENSING AUTHORITIES

BY:

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Cheshire Board of Selectmen

NOTICE OF APPROVAL OF ONE DAY LIQUOR LICENSE

The Local Licensing authorities of the within named city or town have approved, pursuant to the provisions of Chapter 138 Section 14, issuance of a Special License as described herein:

City/Town:	**Cheshire, MA**
Date of Local Authority Approval:	May 5, 2022
Name of Licensee:	Cheshire Rod & Gun Club
Address of Licensee:	Curran Road
Effective Date or Dates of License:	May 21, 2022
Authorized Hours of Sale:	1 p.m. – 11 p.m.
Description of the Licensed Premises:	Cheshire Rod & Gun Club Hall
License is for Sale of:	All Alcoholic Beverages

All Alcoholic Beverages:	☒
Wines & Malt Beverages Only:	☐
Wines Only:	☐
Malt Beverages Only:	☐

The Licensed Activity or Enterprise is:

For Profit	☐
Non Profit	☒

Restrictions attached to the license by the Local Authority: None

THE LOCAL LICENSING AUTHORITIES

BY:

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Cheshire Board of Selectmen

NOTICE OF APPROVAL OF ONE DAY LIQUOR LICENSE

The Local Licensing authorities of the within named city or town have approved, pursuant to the provisions of Chapter 138 Section 14, issuance of a Special License as described herein:

City/Town:	**Cheshire, MA**
Date of Local Authority Approval:	May 5, 2022
Name of Licensee:	Cheshire Rod & Gun Club
Address of Licensee:	Curran Road
Effective Date or Dates of License:	May 28, 2022
Authorized Hours of Sale:	1 p.m. – 11 p.m.
Description of the Licensed Premises:	Cheshire Rod & Gun Club Hall
License is for Sale of:	All Alcoholic Beverages

All Alcoholic Beverages:	☒
Wines & Malt Beverages Only:	☐
Wines Only:	☐
Malt Beverages Only:	☐

The Licensed Activity or Enterprise is:

For Profit	☐
Non Profit	☒

Restrictions attached to the license by the Local Authority: None

THE LOCAL LICENSING AUTHORITIES

BY:

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Cheshire Board of Selectmen